







U.S. Army 2005 MWR Leisure Needs Rusvey

Fort Lewis Washington



BRIEFING OUTLINE

Fort Lewis

LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

NEXT STEPS

PROJECT OVERVIEW

Fort Lewis

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MWR STRATEGIC BUSINESS PLANNING MODEL

COMPONENTS Monitoring Analyzing and **Analyzing** Developing Formulating **Formulating** forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies, Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, on guidance community and and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

3

METHODOLOGY

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PROJECT SCOPE

- 92 sites were surveyed in 2005
 - Northeast (21 sites) Europe (20 sites)
 - Northwest (10 sites) Korea (9 sites)
 - Southeast (13 sites) Pacific (5 sites)
 - Southwest(14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
 - Active Duty Soldiers
 - Spouses of Active Duty Soldiers (CONUS only)
 - DA Civilians
 - Retirees (CONUS only)
- 4,899 surveys were distributed at Fort Lewis

SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

METHODOLOGY

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SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents

METHODOLOGY

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SURVEY SAMPLE

- Four population segments
 - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Reti
- Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey <u>Population</u>	Surveys <u>Distributed</u>	Surveys <u>Returned</u>	Response <u>Rate</u> *	Confidence Interval **
Army:					
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
Ft. Lewis:					
Active Duty	24,412	1,264	220	17.41%	±6.58%
Spouses of Active Duty	10,687	1,490	178	11.95%	±7.28%
Civilian Employees	8,357	946	147	15.54%	±8.01%
Retirees	15,744	1,199	334	27.86%	±5.31%
Total	59,200	4,899	879	17.94 %	±3.28%

^{*} Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

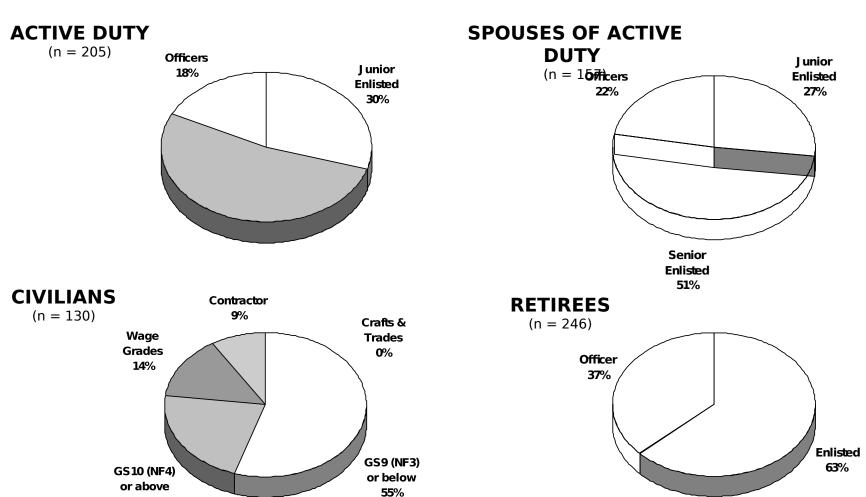
^{**}A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be $\pm 5\%$. Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

PATRON SAMPLE*

Fort Lewis

22%

RESPONDENT POPULATION SEGMENTS



^{*}The n provided for each patron group is equal to the number of respondents who provided their rank or paygrade.

PRODUCTS

Fort Lewis

PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA and Army level roll-up reports and briefings

PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Headquarters, and U.S. Army Community and Family Support Center

MWR PROGRAMS & FACILITIES: USAGE AT FORT LEWIS

Fort Lewis

MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium	52%
Library	36%
Car Wash	32%
Bowling Center	27%
Swimming Pool	25%

LEAST FREQUENTLY USED FACILITIES

BOSS	5%
Youth Center	6%
Marinas	6%
School Age Services	6%
Bowling Pro Shop	6%

MWR PROGRAMS & FACILITIES: SATISFACTION AT FORT LEWIS*

Fort Lewis

FACILITIES WITH HIGHEST SATISFACTION RATINGS*

Bowling Pro Shop 4.38
Library 4.38
Outdoor Recreation Center 4.36
BOSS 4.33
Fitness Center/Gymnasium 4.28

FACILITIES WITH LOWEST SATISFACTION RATINGS*

Child Development Center 3.88

Multipurpose Sports/Tennis Center 3.88

Youth Center 4.03

Arts & Crafts Center 4.09

Post Picnic Area 4.10

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied

MWR PROGRAMS & FACILITIES: QUALITY AT FORT LEWIS*

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FACILITIES WITH HIGHEST QUALITY RATINGS*

Bowling Pro Shop 4.30
Library 4.24
Golf Course Food & Beverage 4.23
Marinas 4.21
Outdoor Recreation Center 4.20

FACILITIES WITH LOWEST QUALITY RATINGS*

Multipurpose Sports/Tennis Courts 3.68
Post Picnic Area 3.77
Recreation/Community Activity Ctr.
3.80
Arts & Crafts Center 3.81

Swimming Pool

*Programs and facilities were rated on a 5 point scale: 5 = Very Good and 1 = Very Poor. These ratings are an average

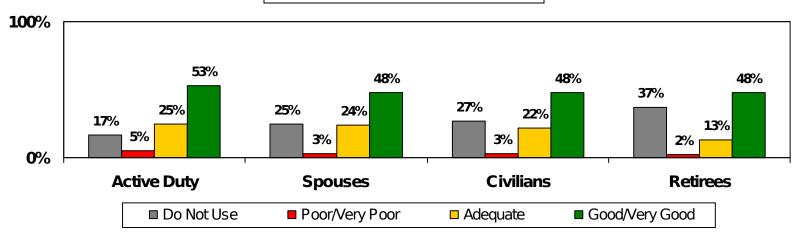
of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

3.86

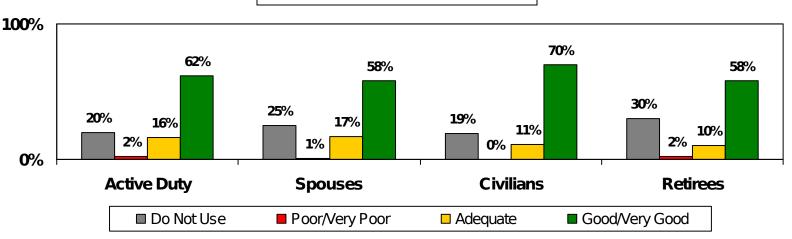
MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY

Fort Lewis





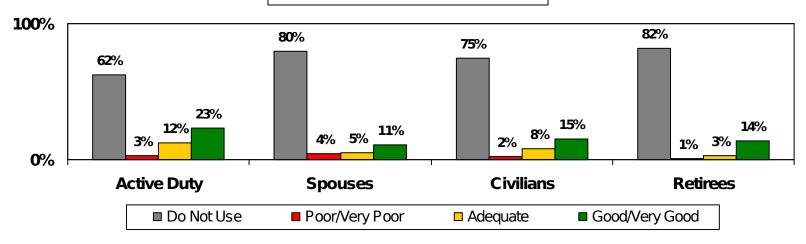
Quality of Off-Post Services



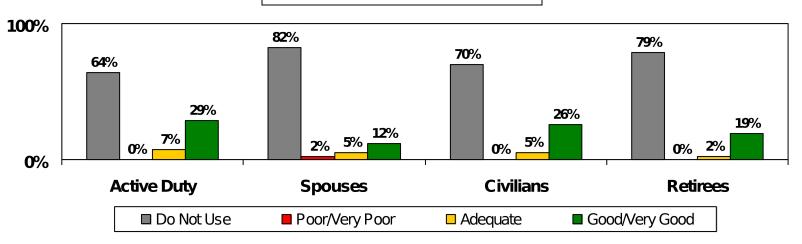
MWR PROGRAMS & FACILITIES: CATERING SERVICES QUALITY

Fort Lewis





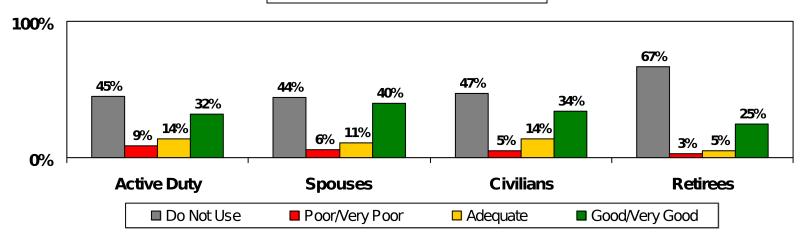
Quality of Off-Post Services



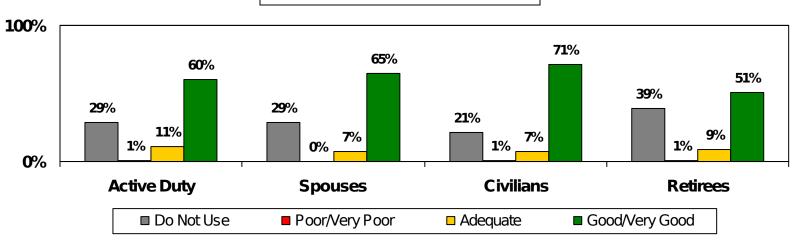
MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

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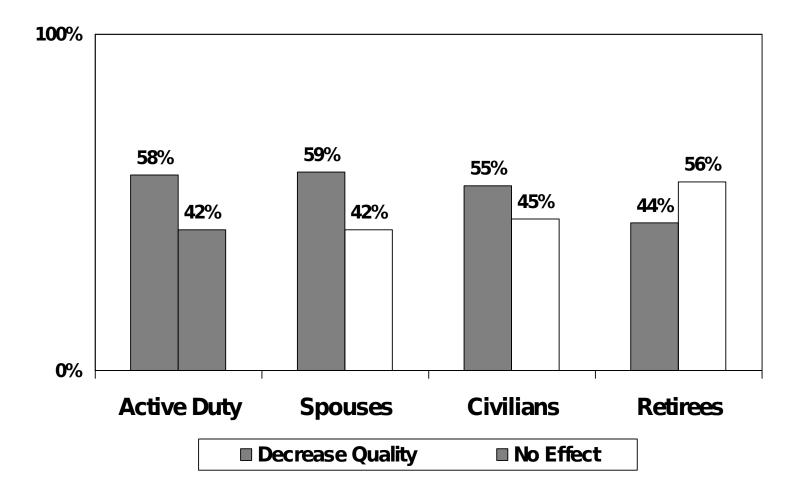




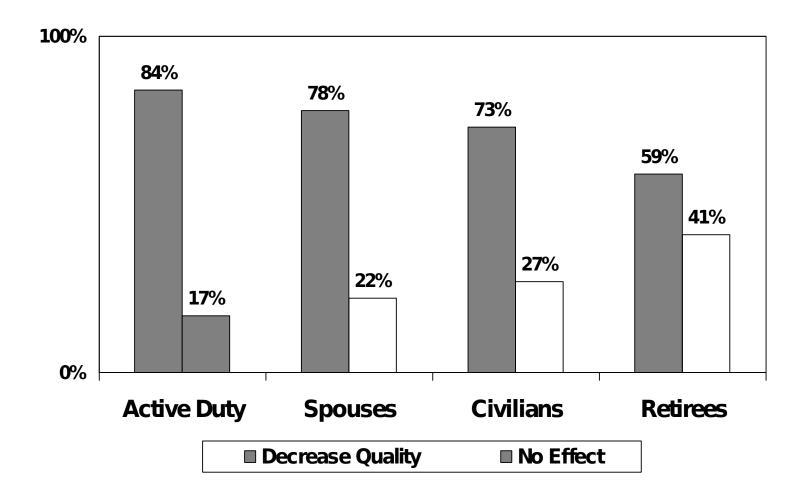
Quality of Off-Post Services



CLUB PROGRAM ELIMINATION EFFECT ON ARMY



MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



MWR PROGRAMS & SERVICES: MOST AND LEAST IMPORTANT ACTIVITIES/PROGRAMS

Fort Lewis

Top 7 Activities/Programs

Fitness Center/Gymnasium	76%
Army Lodging	76%
Library	64%
Child Development Center	54%
Youth Center	50%
Athletic Fields	43%
School Age Services	39%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

RV Park	63%
Golf Course Pro Shop	61%
Bowling Pro Shop	53%
Golf Course Food & Beverage	51%
Car Wash	49%
Golf Course	47%
Clubs	43%

Bottom 7 Activities/Programs

MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	18%	16%	19%	9%	16%
E-mail	23%	12%	21%	7%	17%
Friends and neighbors	27%	34%	28%	23%	27%
Family Readiness Groups (FRGs)	17%	23%	6%	1%	12%
Bulletin boards on post	43%	36%	45%	23%	37 %
Post newspaper	27%	45%	49 %	40%	37 %
MWR publications	25%	24%	44%	30%	28%
Radio	3%	1%	2%	1%	2%
Television	3%	1%	2%	1%	2%
My child(ren) let(s) me know	4%	4%	1%	1%	3%
Other unit members or co-workers	37 %	13%	33%	7%	25%
Unit or post commander or supervisor	27%	6%	7%	1%	14%
Marquees/billboards	29%	24%	30%	19%	25%
Flyers	38%	27%	64%	30%	37 %
Other	7%	14%	8%	13%	10%
I never hear anything	12%	12%	5%	24%	14%

^{*}The top 3 sources of MWR information are shaded for each patron group and the total population.

MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	74%	78%
Better Opportunities for Single Soldiers	35%	N/A
Army Community Service	58%	53%
MWR Programs and Services	76%	84%

^{*} Positive = moderate, great or very great extent

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	52%	86%	14%
Outreach programs	56%	74%	26%
Family Readiness Groups	78%	76%	24%
Relocation Readiness Program	67%	89%	11%
Family Advocacy Program	70%	82%	18%
Crisis intervention	59%	74%	26%
Money management classes, budgeting assistance	66%	75%	25%
Financial counseling, including tax assistance	69%	84%	16%
Consumer information	39%	71%	29%
Employment Readiness Program	50%	66%	34%
Foster child care	30%	62%	38%
Exceptional Family Member Program	64%	79%	21%
Army Family Team Building	64%	76%	24%
Army Family Action Plan	50%	71%	29%

^{*} Percentage of Active Duty users

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	50%	85%	15%
Outreach programs	49%	78%	22%
Family Readiness Groups	82%	80%	20%
Relocation Readiness Program	69%	95%	5%
Family Advocacy Program	68%	81%	19%
Crisis intervention	52%	73%	27%
Money management classes, budgeting assistance	59%	83%	17%
Financial counseling, including tax assistance	67%	91%	9%
Consumer information	30%	90%	10%
Employment Readiness Program	57%	85%	15%
Foster child care	24%	86%	14%
Exceptional Family Member Program	61%	88%	13%
Army Family Team Building	59%	94%	6%
Army Family Action Plan	43%	93%	7%

^{*} Percentage of Spouses of Active Duty member users

POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	49%	47%
Personal job performance/readiness	47%	49%
Unit cohesion and teamwork	47%	47%
Unit readiness	54%	55%
Relationship with my spouse	42%	48%
Relationship with my children	44%	50%
My family's adjustment to Army life	45%	55%
Family preparedness for deployments	50%	63%
Ability to manage my finances	39%	36%
Feeling that I am part of the military community	47%	43%

^{*} Positive = moderate, great or very great extent

POSITIVE IMPACTS ON ACTIVE DUTY AND SPOUSES

POSITIVE* CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	85%	81%
Helps minimize lost duty/work time due to lack of child care/youth services	79%	80%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	63%	72%
Allows me to work outside my home	67%	77%
Allows me to work at home	56%	68%
Offers me an employment opportunity within the CYS program	50%	64%
Allows me/my spouse to better concentrate on my/our job(s)	78%	79%
Provides positive growth and development opportunities for my children	84%	88%

^{*} Positive = moderate, great or very great extent

(BOSS):

POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	28%
Personal job performance/readiness	34%
Unit cohesion and teamwork	28%
Unit readiness	29%
Ability to manage my finances	24%
Feeling that I am part of the military community	33%
Relationship with my children (single parents)	26%
My family's adjustment to Army life (single parents)	18%
Family preparedness for deployments (single parents)	25%

^{*} Positive = moderate, great or very great extent

PREFERENCES OVERALL AND BY PATRON

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Top 10 Leisure Activities for All Respondents

Watching TV, videotapes, and DVDs 63% Entertaining guests at home 56% Internet access/applications (home) 54% Going to movie theaters 51% Going to beaches/lakes 42% Walking 39% Special family events 36% Gardening 36% Cardiovascular equipment 33% Weight/strength training 29%

Top 5 for Active Duty

Watching TV, videotapes, and DVDs 59% Entertaining guests at home 54% Internet access/applications (home) 52% Going to movie theaters 51% Going to beaches/lakes 40%

Top 5 for Spouses of Active Duty

Entertaining guests at home 71%
Internet access/applications (home) 70%
Going to movie theaters 62%
Watching TV, videotapes, and DVDs 62%
Going to beaches/lakes 53%

Top 5 for Civilians

Watching TV, videotapes, and DVDs 70% Going to movie theaters 56% Special family events 54% Entertaining guests at home 54% Internet access/applications (home) 47%

Top 5 for Retirees

Watching TV, videotapes, and DVDs 67%
Walking 51%
Gardening 47%
Entertaining guests at home 46%
Internet access/applications (home) 46%

LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports	
Basketball	14%
Soccer	9%
Softball	8%
Volleyball	8%
Touch/flag football	8%

Outdoor Recreation	
Going to beaches/lakes	42%
Picnicking	28%
Camping/hiking/backpacking	26%
Fishing	21%
Bicycle riding/mountain biking	18%

Social	
Entertaining guests at home	56%
Special family events	36%
Night clubs/lounges	27%
Dancing	25%
Happy hour/social hour	24%

Sports and Fitness	
Walking	39%
Cardiovascular equipment	33%
Weight/strength training	29%
Running/jogging	26%
Bowling	21%

Entertainment	
Watching TV, videotapes, and D	VDs 63%
Going to movie theaters	51%
Attending sports events	28%
Festivals/events	26%
Plays/shows/concerts	22%

Special Interests	
Internet access/applications (hom	ie)54%
Gardening	36%
Automotive detailing/washing	29%
Digital photography	28%
Computer games	26%

LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCE ON POST*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Reading	27%	N/A	27%
Internet access (library)	24%	N/A	24%
Cardiovascular equipment	23%	10%	33%
Reference/research services	22%	N/A	22%
Weight/strength training	20%	9%	29%
Study/self development	20%	N/A	20%
Running/jogging	19%	7%	26%

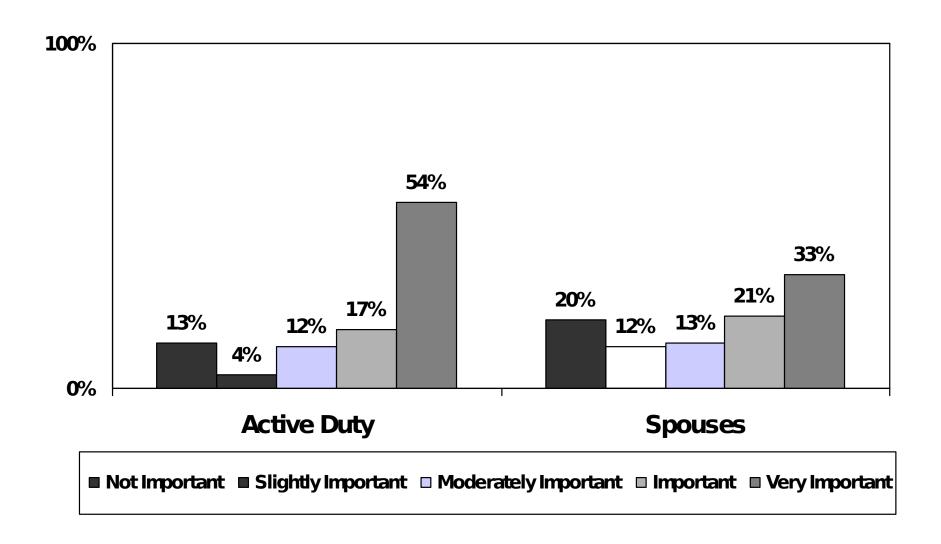
^{*}Top 7 leisure activity preferences ranked by on-post participation.

LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	6%	3%	44%	54%
Gardening	2%	2%	31%	36%
Automotive detailing/washing	10%	6%	13%	29%
Digital photography	1%	7%	20%	28%
Computer games	2%	3%	22%	26%
Automotive maintenance & repair	6%	8%	10%	24%
Trips/touring	1%	17%	0%	18%

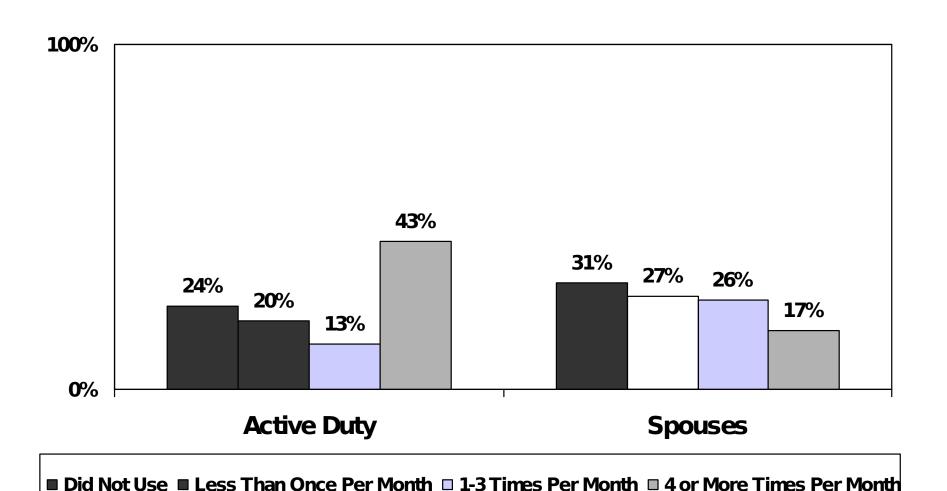
^{*}Top 7 special interest activity preferences ranked by overall participation.

DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT

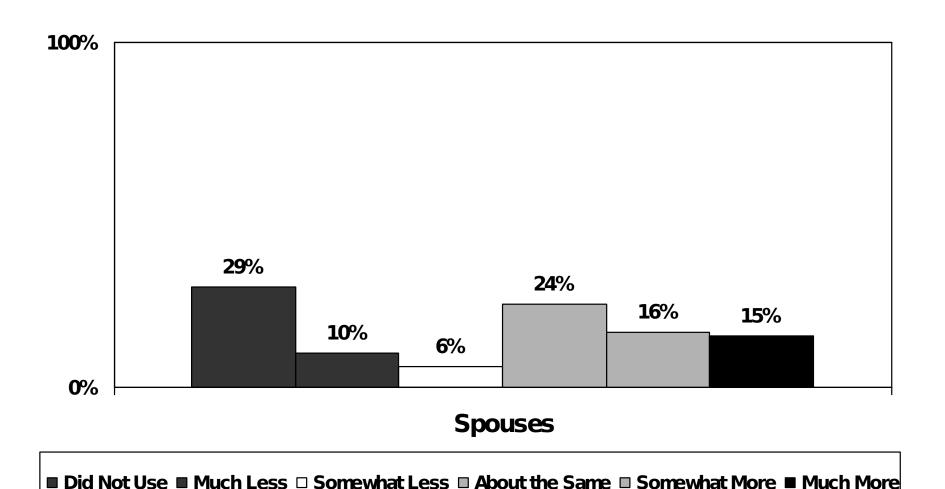


DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME

INSTALLATION



DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

Current Plans About Making the Military Your Career	ACTIVE DUTY
Definitely will not make military a career	25%
Probably will not make military a career	8%
Undecided	17%
Probably will make military a career	17%
Definitely will make military a career	33%

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY
No	14%
Not Sure	23%
Yes	63%

NEXT STEPS

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INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)